

# International Franchise Association

This Will Certify That

**K & N MOBILE DISTRIBUTION SYSTEMS®**

is a

**2008**  
**Franchisor Member**

of the

**INTERNATIONAL FRANCHISE ASSOCIATION**

***The Voice of Franchising®***

and Subscribes to the Association's

Code of Ethics



President

April, 2008

Date



INTERNATIONAL FRANCHISE ASSOCIATION

April 25, 2008

Mr. Curtis L. Nelson  
President & CEO  
K & N Mobile Distribution Systems®  
4909 Rondo Drive  
Fort Worth, TX 76106-1824

Dear Curtis:

We are pleased to officially welcome your company as a member of the International Franchise Association. Membership in the IFA is one of the best investments that you can make for the future of your company and we applaud your action to join the ranks of the best and brightest in franchising.

You should have already received a copy of *IFA's Franchise Opportunities Guide & Membership Handbook*. Please make sure you have updated your company profile and listing at [members.franchise.org](http://members.franchise.org). You will need to log in with the User Name and Password that you received previously. If you need assistance with your User Name or Password, please contact us in the Membership Department (202) 628-8000 or [membership@franchise.org](mailto:membership@franchise.org).

Your listing in IFA's Guide and on [www.franchise.org](http://www.franchise.org) are valuable membership benefits. Our members have relied on the consistent quality franchise sales leads that the *Guide* and *Franchise.org* have delivered for years.

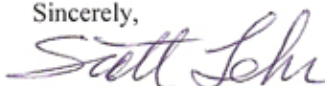
Enclosed you'll find copies of *Franchising World* and *IFA Insider*. You'll also start receiving *IFA SmartBrief*, a three times weekly online franchising news service delivered right to your desktop. These publications will keep you up-to-date on what's happening in franchising...from franchise development to operations, to franchise relations, you'll find it all in the pages of these publications.

You now have access to IFA's research, studies and reports on franchising. You also have the opportunity to attend all IFA conferences, seminars and workshops at substantially discounted registration fees. IFA's Franchise Business Network program can provide you with excellent networking and educational opportunities on a local level as well. A complete list including information on IFA's Annual International Franchise Convention, Legal Symposium and Franchise Business Network programs is enclosed. Please contact our Conferences & Education Department for details.

Your membership in IFA now links your company with the great brand names of franchising and provides you with a level of credibility that is immeasurable in terms of value. By joining the International Franchise Association you have sent a message to your franchise owners and prospective franchisees that you are committed to operating your business in a responsible manner and that you will adhere to IFA's Code of Ethics.

IFA provides many other benefits and services which are outlined in this packet. Please review its entire contents to take advantage of all the benefits of membership. Thank you for your commitment to IFA and franchising. We look forward to your active participation in your association and helping you grow your franchise system into the future.

Sincerely,



Scott Lehr  
Vice President, Development and Marketing